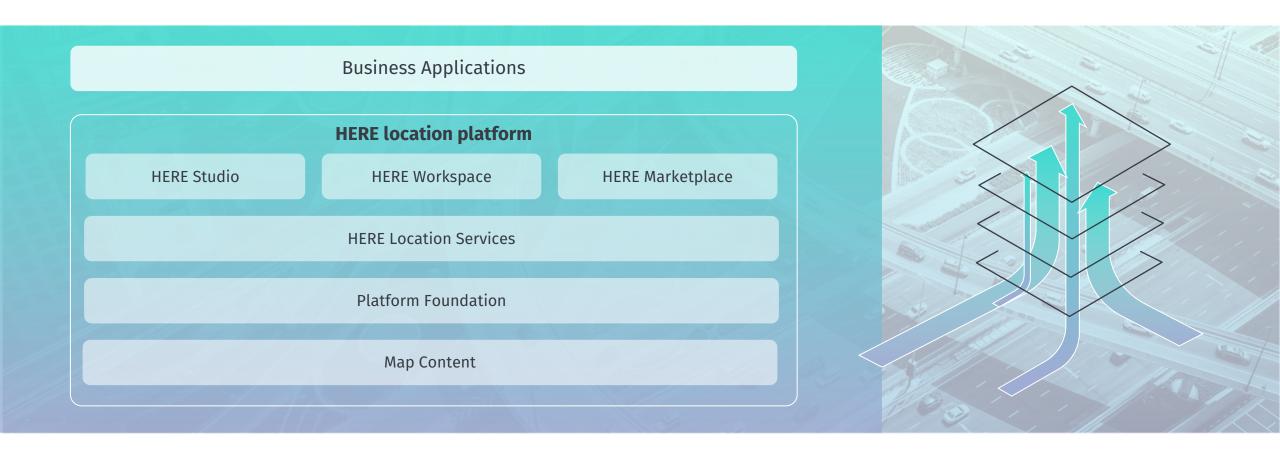




We're the world's #1 location data and technology platform

According to Omdia, Counterpoint Research and Strategy Analytics, 2021/22





HERE location platform in numbers

48



serving **use cases** across multiple industries

356k &

direct developers

3m
indirect
developers

80b

API calls aper month

1.6k &

cities with transit routing in over 50 countries

+150m

vehicles with HERE maps on board

+200m

points of interest



Location technology opens up new opportunities in multiple industries and markets

Industries (verticals)









Automotive

Transportation & Logistics

Tech, Media & Telco

Retail





Finance & Insurance



Manufacturing



Accommodation & Food Services



Healthcare

Markets (use cases)







Supply Chain



Urban Mobility



Connected Driving



Automated Driving



Infrastructure Planning



Public Safety



New Revenue Streams

Shifting revenue pools

SDV is a bracket around all future growth areas in Automotive E/E

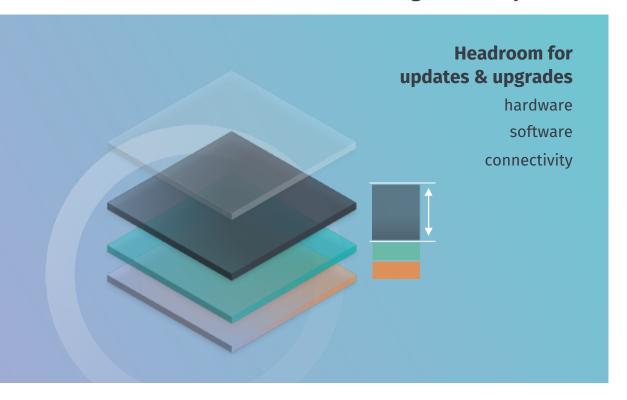
Automotive is already a software business – and this will gradually also apply to commercial vehicles.



... and forces OEMs and suppliers to focus on the entire lifecycle

Imperatives to access new revenue pools

Providing scalable platforms



Owning the user experience

Critical control points & channels vehicle & user data monetization channels digital brand

Vehicle sales and traditional aftersales revenue going down

Growing opportunity to monetize the digital consumer experience



Electric autonomous vehicles will strongly impact global car sales

- increased durability
- lower maintenance
- · much higher utilization



Digitization & connectivity opportunity to...

- 1. monetize the in-vehicle experience
- advertising
- non-transport related services
- transport related services

- 2. enable savings & efficiency gains
- online car sales
- OTA updates
- remote diagnostics & maintenance



"The Trinity platform will come with all the sensors and hardware in 2025 that will enable L4 by 2030. [Charging] €7/hour for L4 driving appears like a realistic figure."

"Hands-Free Driving Tech Comes to New Ford F-150, Mustang Mach-E.

But You Have to Subscribe"





"Tesla Full Self Driving subscriptions are now available for \$199 a month."



Driver interaction

Needs



New services and experiences, including third-party and EV services



Use map as canvas for services to be consumed when not driving



Services relevant to the journey and the destination





Solutions



Indoor/parking experiences, including EV charging



On-demand and in-vehicle provisioning of services



Platform to create locationbased services and experiences on the map

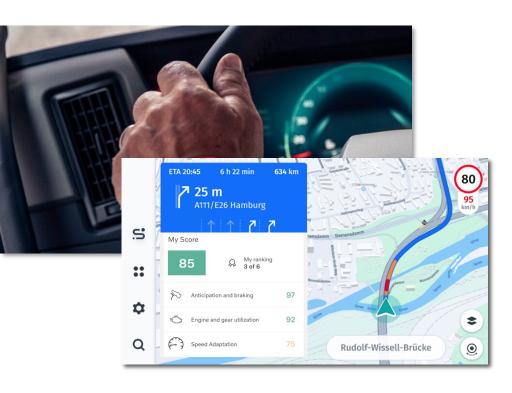


IVI as ideal canvas, also for fleet use cases

Example HERE Navigation: added features and services as opportunity for new revenue streams

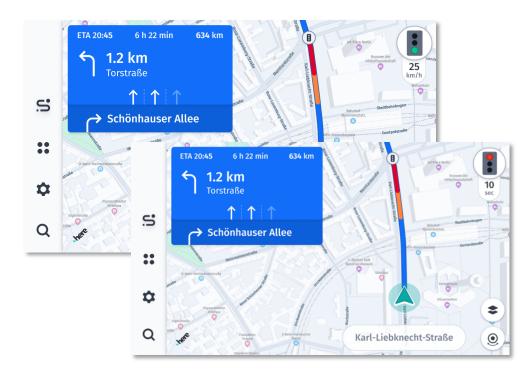
Driver Development

Driver Development Service Package



Personal Signal Assistant®

service by Traffic Technology Services (TTS)





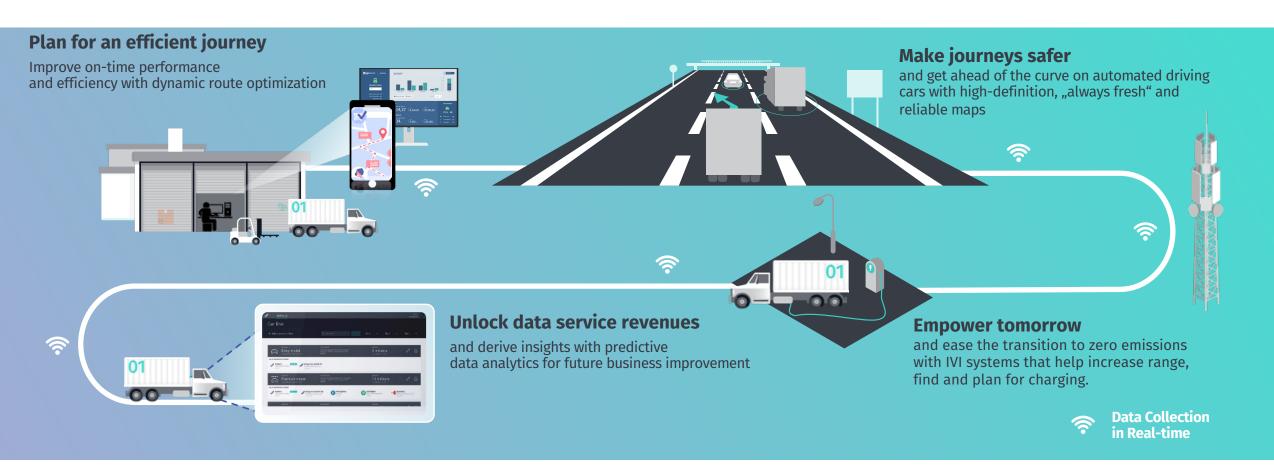
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Opportunities in commercial vehicle fleets

Efficiency up

Automated and Connected Driving

Location is key to addressing major challenges for truck OEMs and fleet owners/managers



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Volta Trucks partners with HERE Technologies to deliver a tailored last-mile electric vehicle navigation system featuring what3words



Volta Trucks launch model Volta Zero, the disruptive full-electric commercial vehicle manufacturer and services provider will feature **integrated navigation services from HERE**.

It will make use the **EV Range Assistant**, a feature from HERE tailored for inner-city deliveries. It includes range prediction for trucks on route and allows for route planning including multiple delivery stops.

Search, routing, real-time traffic, and turn-by-turn voice guidance will be available both on- and offline.



HERE is ready to support Automotive players in their transition.

In summary...

Opportunities for collaboration



Enrich Your Portfolio

Use HERE Location data lakes, tool chains and algorithms to optimize your service portfolio



Improve Operations

Inform your data driven decision with location context



Grow Together

Co-create with HERE. Build joint value propositions and GTM



Accelerate

Monetization of Data

Connect to ecosystem market Place and maximize the value of your data lakes



Thank you

HERE Technologies



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